



February 2, 2009

TO WHOMSOEVER IT MAY CONCERN

This is to certify that Mr. Jerry Almeida was actively involved with the Public Health Foundation of India (PHFI) as Head of Fund Raising. Public Health Foundation of India (PHFI) is a public private partnership, with representation from multiple constituencies including Indian and international academia, Indian State and Central Governments, private sector and civil society. PHFI is establishing a network of schools of public health and is involved in research, teaching and professional practice to prevent disease and promote health in populations.

Jerry helped plan for fund-raising efforts at PHFI. He has also assisted in the development of office policies and creating an appropriate image for the organization. He is a good team player. Even after leaving PHFI to pursue his interests in a direct manner, he continues to advocate for the cause of PHFI and has connected professional associations, such as the Biotech Association, to PHFI.

On behalf of PHFI team, I wish him the best for his future endeavors.

Prof. K. Srinath Reddy
President
Public Health Foundation of India